

HALEON

Delivering better everyday health with humanity

Exceptional portfolio of category leading brands, trusted by consumers and recommended by experts



A global leader in consumer health

#1
position in 5 global categories¹

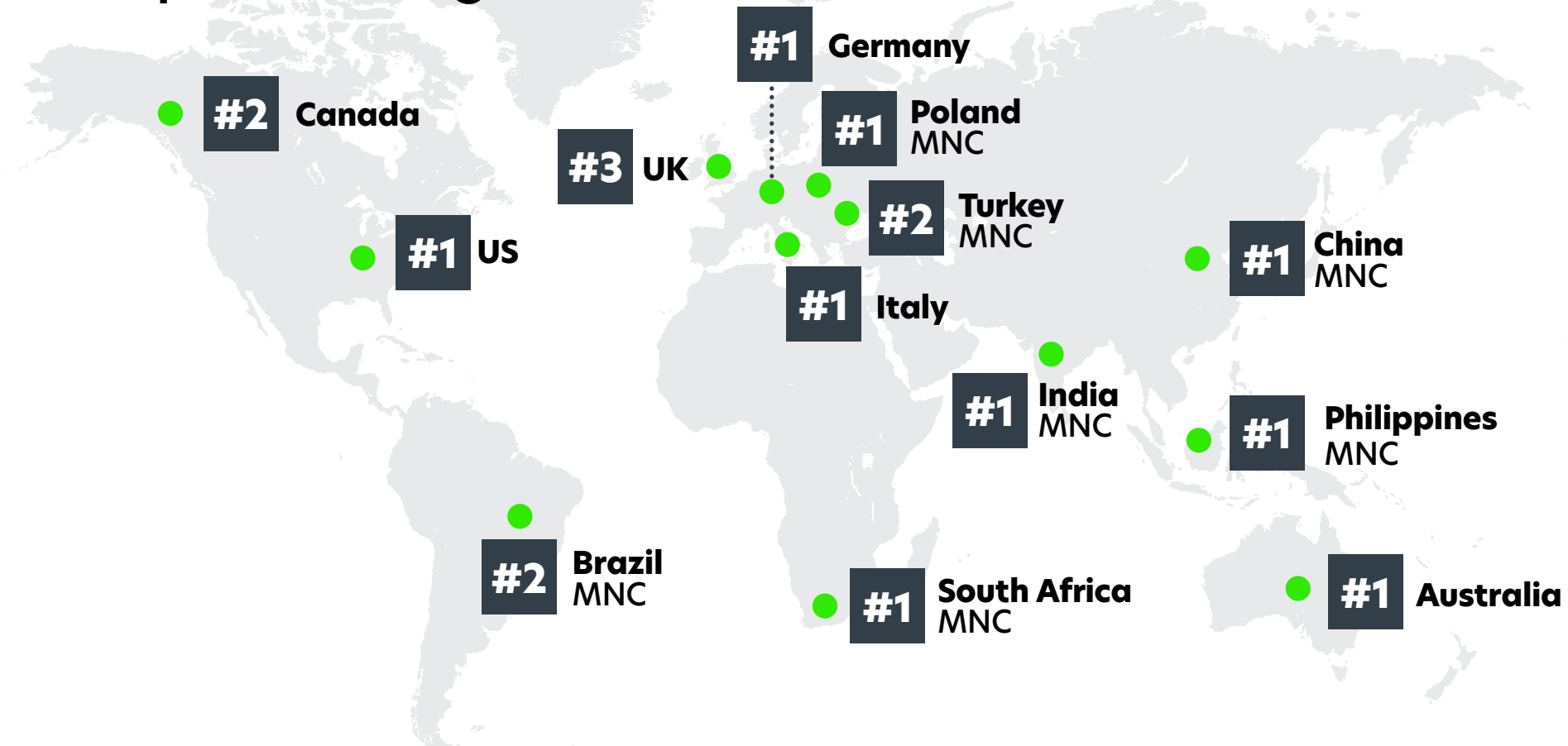
£9.5bn
annual 2021 sales²

22.8%
adjusted operating profit margin 2021²

>100
markets served

22,000
employees globally

Attractive geographic footprint, well placed for growth

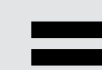


Nicholas Hall's DB6 Consumer Healthcare (OTC/VMS) Database, 2020 Store and E commerce sales.
Note: NewCo position in OTC/VMS. Brazil #4 overall, South Africa #2 overall, Poland #4 overall, Philippines #2 overall, Turkey #3 overall. MNC=Multi national Company. Germany is a statistical tie for #1.

Human understanding



Trusted science



Competitive advantage

- > A growing, £150 billion global healthcare sector
- > A management team with extensive experience across global FMCG and consumer health
- > Clear medium-term growth ambitions
 - 4-6% annual organic sales growth³
 - High cash conversion
 - Margin expansion while investing for growth
 - Disciplined capital allocation
- > Running a responsible business, integral to all we do

¹ Therapeutic Oral Health, Pain Relief, Respiratory, Vitamins, Minerals and Supplements and Digestive Health
² Reflects Haleon basis of preparation of financial statements, as opposed to GSK plc basis of preparation of CH as a segment.
³ At constant exchange rates.
Please read the cautionary statement regarding forward-looking statements and the definitions for non-IFRS measures on pages 4-7 of the Stock Exchange Announcement.